

Turning Maturity Insight into Project Controls Excellence

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Seeing the Challenge

Why It Matters

Maturity bridges the gap between structured process and predictable performance



Understanding the Challenge

Siloed Functions

Project controls disciplines work independently, cost, schedule, risk, and reporting aren't fully integrated

Static Reviews

Assessments and governance checkpoints happen, but learning rarely loops back into improvement

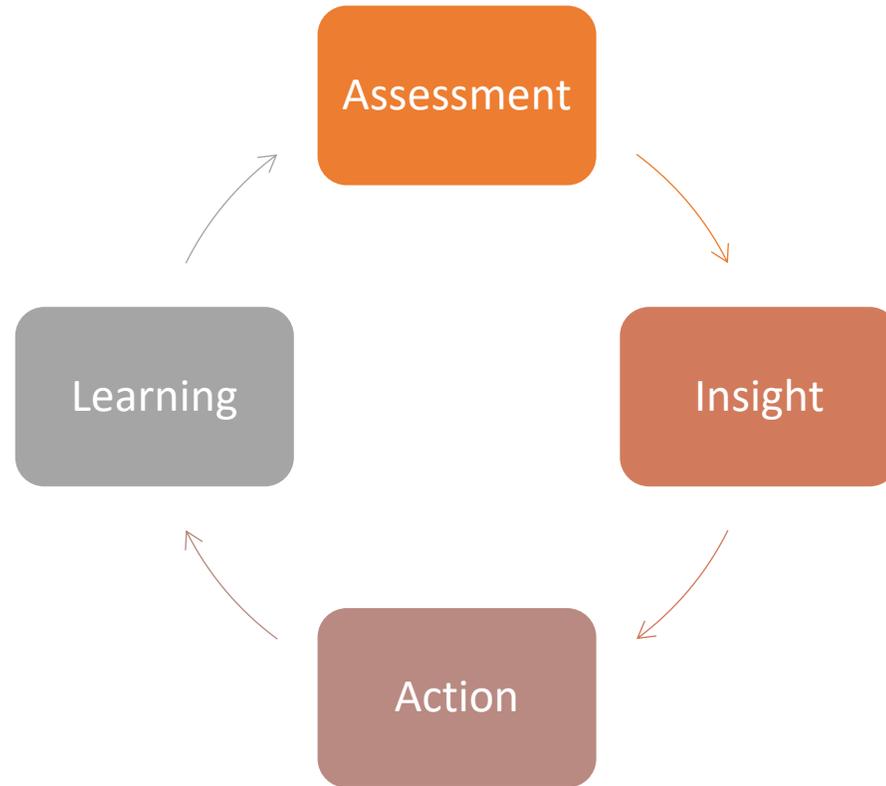
Behavioural Gaps

Processes are followed, but not always understood, compliance without ownership

Inconsistent Data Confidence

Data is collected, but insight and trust are missing, decisions rely on interpretation, not evidence

What Maturity Really Means



Maturity = Continuous Learning System

Turning Insight into Action



Homes England: National Maturity Review

Context & Background

- National assessment of project controls maturity across **19 Local Authorities**, under Homes England's Capital Delivery & Legacy Programme.
- Baseline delivery readiness for major regeneration and housing programmes aligned to the Homes England Strategic Plan.
- Local authorities faced variable governance, reporting inconsistency, and limited skills/resources.
- **Goal:** Identify capability strengths/gaps and enable consistent, confident delivery.

Approach & Method

Framework

- Adapted **P3M3**[®] model, applied across the five control areas: Governance, Cost, Schedule, Risk, and Benefits.

Engagement

- Held workshops and interviews with Homes England and delivery partners.
- Validated findings collaboratively to build shared ownership and momentum.

Analysis

- Reviewed evidence and highlight national patterns and local priorities.
- Used **Power BI** dashboards to present findings and explore improvement scenarios.
- Positioned each authority along a maturity journey from *developing* to *optimising*.

Output

- Clear maturity ratings and visual heatmaps leading to an action-focused improvement plan.

Impact & Benefits

- **Improved Delivery Confidence:** Authorities advanced towards Level 3 maturity, aligning to national standards.
- **Targeted Investment:** Insights guided where to focus support and funding for greatest impact.
- **Enhanced Capability:** Training and academies addressed skills gaps.
- **Stronger Governance:** Frameworks standardised decision-making and planning.
- **Sustained Improvement:** Methodology became a repeatable toolkit for continuous uplift.

From Improvement to Confidence

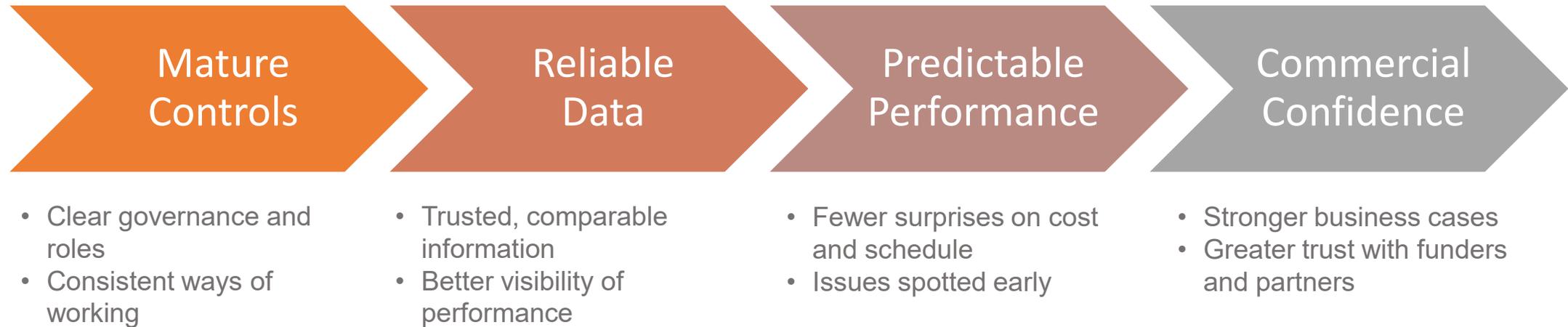
Lessons Learned

Turning insight into sustained improvement



The Broader Impact

How maturity insight supports commercial assurance



Key Takeaways

See

- Clarity and visibility

Strengthen

- Targeted improvement

Sustain

- Continuous learning

Q&A