



PMA Consultants



STATEMENT OF QUALIFICATIONS





INDUSTRY DEMANDS

*Our experts assist you
in bringing challenging
projects online—on time
and on budget—within
extremely aggressive
time frames.*

\$1.2^T **PROJECTS &
PROGRAMS
MANAGED**

ENGINEERING & CONSTRUCTION

Engineering and construction clients face an increasingly dynamic environment driven by globalization, increased project complexity, and a rising call from customers for faster and less costly performance. Today's engineering and construction projects require the professional discipline to deal with designing, planning, construction, management, and delivery for a successful outcome.

At PMA, we manage the entire program and construction process—from pre-design through project delivery and closeout. Our services make projects more efficient, controlling costs, schedules, and work scope without compromising quality. We blend diverse expertise and knowledge to facilitate projects and mitigate construction risk for public and private owners in a wide range of industries on construction projects worldwide. Whether you're an owner, contractor, attorney, surety, or other construction professional, we can assist you in achieving project success, from the start to finish.

FIRM OVERVIEW

WHO WE ARE

PMA is an international program, project, and construction management consulting firm founded in 1971. Since our inception, PMA has been providing the construction industry with experience, commitment, and proven results to facilitate successful completion of our clients' projects. We provide expert services for construction projects worldwide.

PMA is recognized as a foremost planning and scheduling subject matter expert and as an industry innovator. We have patented or trademarked numerous scheduling innovations that are used by our staff to dramatically improve the probability of timely and successful projects. PMA also maintains on staff best-in-class professionals who provide program and project management services as well as integrated schedule and cost management for projects diverse in size and that span multiple industries across the globe.

PMA
Offices

20+
Offices

250+
Employees

239
Licenses/Certifications





FIRM OVERVIEW

WHAT WE DO

PROGRAM, PROJECT & CONSTRUCTION MANAGEMENT

PMA is unparalleled in providing services for projects in the engineering and construction industry. We base our success on many factors, including extensive experience in program management; a real-world understanding from numerous construction projects in multiple industries; specific knowledge of the design/construction process; particular attention to detail; and outstanding professional care and due diligence in performing services.

Our skill in managing complex details of day-to-day project design and construction and our in-depth knowledge of cost and scheduling enable us to provide expert services when serious issues arise. We integrate this expertise with keen insight to achieve customer-stated project goals and to mitigate risk. Whether you are an owner, design consultant, contractor, attorney, insurer, or other industry service provider, our goal is to provide you with the assistance and level of service you require.

PRIMARY INDUSTRIES

- » Education
- » Environmental
- » Healthcare & Research
- » Hospitality & Recreation
- » Life Sciences
- » Power & Energy
- » Private Development
- » Public Buildings
- » Transportation
- » Water & Wastewater

EXPERTISE

» Program & Project Management

Owner's Representative
Cost & Schedule Management
Project Delivery Approach
Model Contract Documents
Project Reviews & Audits
GPM Interactive Planning

» Project Management Information Systems

PMIS Implementation
Dashboard and Report Writing
Building Information Modeling
Primavera P6 Implementation & Training

» Construction

Constructability Review
Commissioning
Construction Management
Scheduling
Cost Estimating
Contract Administration
Change Order Management

» Construction Claims

Claims Management & Avoidance
Expert Claims Analysis

» Project Controls

Cost & Schedule Control
Earned Value Management
Value Engineering

» Project Risk Management

Risk Analysis
Cost & Schedule

» Green Building Oversight

OUR LEADERSHIP

WHO WE ARE



DAX PONCE DE LEON PMP, LEED AP
CHIEF EXECUTIVE OFFICER
Years of Experience: 23 | PMA: 23



ERIC LOWTHER PMP, LEED AP
CHIEF OPERATIONS OFFICER
Years of Experience: 30 | PMA: 28



GUI PONCE DE LEON PHD, PE, PMP
CEO EMERITUS
Years of Experience: 54 | PMA: 54



MIKE BROWN PMP
CHIEF OPERATIONS OFFICER
Years of Experience: 20 | PMA: 9



KIRSTEN SELL LEED AP
CHIEF ADMINISTRATION OFFICER
Years of Experience: 38 | PMA: 38

STEPHEN F. RUSTEIKA JR.
CSL, M.ASCE, MCPPO
EXECUTIVE DIRECTOR
Northeast Region

CHRIS CARROLL
MCPPO
EXECUTIVE DIRECTOR
Northeast Region

DENNIS LUCEY
PMP, LEED AP, MCPPO
EXECUTIVE DIRECTOR
Northeast Region

KAM SHADAN
PE
EXECUTIVE DIRECTOR
National Transit/FTA

ED WHELAN
PMP, MCPPO
EXECUTIVE DIRECTOR
Eastern Region

ANGEL RIPEPI
PMP
EXECUTIVE DIRECTOR
Northwest Region

AWARDS & EXPERIENCE



RANKED IN THE TOP 50

Program/project management firms and construction management firms in the U.S. by *Engineering News-Record* and *Building Design+Construction's* Giants 400 Report.

*As one of the top U.S. **pure** PM & CM-for-fee firms, PMA focuses on being the best at what we do.*

AWARDS & RECOGNITION

- 2025** — CMAA New England Project Achievement Award (under \$250 million)
- 2024** — Boston Society of Architects Design Award for Built Excellence
- 2024** — CMAA New England Infrastructure Project Award (greater than \$100 million)
- 2023** — CMAA Building/New Construction Project Award (under \$100 million)
- 2023** — CMAA Infrastructure Project Award (over \$200 million)
- 2022** — CMAA New England Project Achievement Award, New Building Projects (under \$10 million)
- 2021** — P3 Bulletin Environmental, Social, and Governance Performance of the Year Award
- 2021** — ACEC/MA Engineering Excellence Award for Transportation Facilities
- 2021** — ENR New England Best Project Award, K-12 Education
- 2021** — Learning by Design 2021 Grand Prize
- 2021** — USA Today 10 Best #1 Best Riverwalk in the United States
- 2020** — CMAA New England Program Management Project of the Year
- 2020** — ENR New England Award for Best Health Care
- 2019** — The American Institute of Architects (AIA) Design Award
- 2019** — Learning by Design Citation of Excellence
- 2019** — Boston Society of Civil Engineers Sustainability Award

SELECT CLIENTS

- ✓ AstraZeneca Pharmaceuticals LP
- ✓ BP (Worldwide)
- ✓ Cargill
- ✓ City of Boston
- ✓ Dallas/Fort Worth International Airport
- ✓ Detroit Water & Sewerage Department
- ✓ Greater Orlando Aviation Authority
- ✓ Eversource
- ✓ Harvard University
- ✓ Johnson & Johnson
- ✓ Marathon Petroleum
- ✓ Massachusetts Department of Transportation
- ✓ Orange County (FL) Public Schools
- ✓ Peoples Gas
- ✓ Port Authority of New York and New Jersey
- ✓ Port of Long Beach
- ✓ Public Services Electric & Gas
- ✓ San Francisco Public Utilities Commission
- ✓ University of Chicago Medicine
- ✓ University of Massachusetts

PMA EXPERIENCE



PEOPLES GAS SYSTEM MODERNIZATION PROGRAM

Chicago, IL | **\$8b**

Cost Management, Program / Project Audit, Project Controls, Scheduling, Training

Through its multibillion System Modernization Program (SMP), Peoples Gas is updating its natural gas delivery system throughout the city of Chicago by replacing cast iron gas pipes in its system to ensure long-term safety and reliability.

PMA is currently engaged by Peoples Gas for project controls support, specifically focused on cost and schedule management. While serving as an extension of the Project Management & Controls Group, PMA works closely with the project management team providing support on a daily basis for overall cost and schedule performance. PMA interacts with all stakeholders in the life cycle of projects within the capital program and advises on process improvement initiatives.

Under a separate task, PMA was engaged to provide an assessment of the Peoples Gas project controls organization during its transition to in-house from vendor-provided. PMA reviewed a series of documents, conducted interviews with project controls and other program stakeholders, and identified a set of recommended improvements in organizational design, information systems, and project controls knowledge areas, including cost, schedule, changes, risk, progress measurement, and estimating. PMA has also been engaged for short-term training needs related to project controls.



ABBOTT MEDICAL DEVICE MANUFACTURING PLANT

Querétaro, Mexico | **\$81m**

Cost Management, NetPoint, Project Controls

Abbott's \$81 million medical device manufacturing plant project involves plans to establish a new 248,000-SF manufacturing plant with a specific focus on producing medical devices designed to assist individuals who have abnormal heart rhythms. The complex will also provide additional manufacturing capacity to produce other medical device technologies.

PMA staff provided comprehensive project controls support services, specifically focusing on implementing cost control processes. PMA staff deployed NetPoint® as a means of project planning and during weekly scheduled meetings to illustrate critical path analysis. Their responsibilities included overseeing and regulating capital project expenditures by reviewing invoices, claims, and expenditures from suppliers, vendors, and subcontractors to ensure accuracy and completeness. Additionally, the team generated monthly project cost reports and offered insights to Abbott Facilities and Utilities Department management. PMA efforts were crucial in maintaining expenditures within budget constraints and ensuring the financial success of the projects.

PMA EXPERIENCE



CONSUMERS ENERGY AS-NEEDED SUPPORT FOR MULTIPLE GENERATING STATIONS

Multiple Locations, MI | \$4.4B

Change Order Management, Cost Estimating, Cost Management, Project Controls, Project Execution Planning, Scheduling

Consumers Energy has multiple facilities in various stages of maintenance, upgrades, and decommissioning and sought cost and schedule support for its Major Projects & Construction (MP&C) team and for its New Generation group. Facility projects on this contract include several plant maintenance and decommissionings, air quality control systems maintenance, and wind farm facilities.

PMA was tasked with providing cost management, cost estimating, scheduling, project controls, and project execution planning. PMA developed, updated, and monitored cost and schedule control tools, provided detailed budget and schedule analyses and reporting, and supported project progress monitoring and reporting for project and corporate management. Staff also provided cash flow forecasting and analyses, project field contractor oversight for schedule and earned value project progress, bid evaluation assistance, project change management oversight, and risk register development and updating.



CENTER FOR BREAKTHROUGH MEDICINES CAPITAL BUILDOUT PROGRAM

King of Prussia, PA | \$255M

Cost Management, NetPoint, Project Controls, Project Management, Schedule Control, Scheduling

This \$255 million Center for Breakthrough Medicines Capital Buildout Program focuses on retrofitting and refurbishing an old GlaxoSmithKline campus. This staggered, yet fast-tracked, program is slated to accommodate research and development and current good manufacturing practice cell and gene therapy labs, manufacturing, and support spaces.

PMA staff provide project controls services, including integrated master schedule development, schedule management, integrated cost workbook development, cost management, and controls, data analysis, visualization, and reporting. The program manager was impressed with the abilities of PMA's scheduling software, NetPoint®, and opted to use NetPoint rather than P6.

PMA EXPERIENCE



NEWARK LIBERTY AIRPORT TERMINAL A REDEVELOPMENT

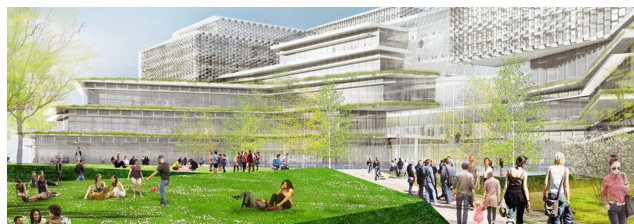
Newark, NJ | **\$2.4b**

Cost Risk Analysis, Project Controls, Schedule Risk Analysis

The Port Authority of New York and New Jersey is embarking on a major ~\$2.4 billion redevelopment program to position the airport to meet the needs of the 21st century. A new Terminal A will replace the existing terminal building at Newark Liberty Airport that opened to the public in 1973 with a design capacity of approximately 9 million annual air passengers. Terminal A served over 10.3 million annual passengers (MAP) in 2015. The new terminal will need to serve 13.6 MAP.

In addition to addressing these issues, the redevelopment program will provide an open, modern terminal with ease of access to improve passenger experience and travel efficiency, as well as the flexibility to grow and change with increasing demands and evolving requirements for air travel.

PMA is part of a team providing project controls services for the Terminal A Redevelopment Program. Services include scheduling, risk assessment, program reporting, e-Builder implementation, logistics analysis, document management oversight, cost reporting, and business information modeling (BIM)/virtual design and construction (VDC). PMA is providing project controls oversight with responsibility for facilitating the integration of these disciplines across the program. PMA is also responsible for the internal risk management program.



ALLSTON CAMPUS REDEVELOPMENT

Boston, MA | **\$125m**

NetPoint, Owner's Representative, PMIS Implementation, Project Controls, Project Management, Scheduling

The \$125 million Harvard University Allston Campus Redevelopment Program comprises several projects for Harvard Capital Projects and Harvard Allston Land Company. PMA also supported several other small wayfinding/traffic signage projects and managed the implementation of a PMIS system.

Scope of project controls services included developing cost and schedule control processes, reviewing contractor estimates, performing risk reviews, reviewing contractor earned value, maintaining the project estimate at completion, and assisting in cost and schedule dispute resolution. PMA also managed the master program schedule. The master schedule included client, design, permitting, construction, commissioning, and move-in activities for more than nine integrated projects serving five different clients within the university with total install cost of more than \$1 billion. Maintenance of the master schedule included reviewing contractor monthly schedule updates, updating permitting progress, analyzing all integrated schedules for impacts of acceleration/delays, and providing mitigation recommendations.

2021

ePMO program is launched to manage PSE&G's portfolio

PMA's project manager monitors the workload and provides regular feedback on resource availability and performance.

2016

Annual CIP **\$1.6B**

PMA GETS RESULTS

1. Increased confidence of project estimates, which allows for lower contingency reserves in construction, maintenance, and repair programs, resulting in better alignment of actual and projected cash flow.
2. At-a-glance problem-area focus capability for all project managers via a reliable master milestone schedule.
3. Implementation of Primavera P6 Project Management tool for cost and scheduling.
4. Better facilitated communication between PSE&G and regulatory agencies.
5. System development that produces KPIs to assist leaders in tracking the progress and status of individual projects.

PSE&G

Public Service Electric and Gas Company (PSE&G) is a multibillion-dollar gas and electric generation and distribution entity.

25

Full-time schedulers and cost engineers

450

Active projects

2012

CIP **\$527M**

Electrical delivery capital-specific projects

PMA established a world-class project controls office within the Delivery Projects & Controls Department.

Established Project Controls Office

PMA conducted interviews, performed assessments, and drafted a 176-page report comparing PSE&G current practices to best practices to establish a project controls organization with best practice project controls processes and state-of-the-art systems to maximize on-time, on-budget completion.

2007

Annual CIP **\$131M**

PSE&G began a system-wide upgrade to meet additional demand with increased capacity and improved reliability within the T&D grid.

YOUR TRUSTED ADVISOR



PMA CORE SERVICES

PROGRAM & PROJECT MANAGEMENT

PMA develops overall integrated master programs for managing budgets, expenditures, and schedules. PMA has extensive experience developing and implementing program and project management and control systems on major public and private projects. We understand the critical need for a comprehensive program that controls scope and cost and that maintains the schedule on your program and projects.

Program & Project Execution Planning

Project execution planning (PEP) is critical to the success of a capital program. PMA leads interactive planning sessions with key project contributors and stakeholders to define the project requirements and approach for several key areas. The PEP development process aligns project teams and documents key decisions and expectations that inform the project team and stakeholders. The process and resulting document provide a common understanding during the implementation phase and ensure that all project members are working toward the same goals, using the same success criteria and key results.

CONSTRUCTION CONSULTING

Construction Management

PMA's comprehensive construction management consulting services are designed to provide the best results for your project. Our experts possess decades of engineering and construction experience and apply this knowledge to everyday challenges that owners, contractors, engineers, and architects face. We tailor every team to fit your specific project needs, and we owe our success to detail-oriented staff who know how to

critically analyze schedules, submittals, change orders, payment applications, claims, and time impacts. We follow Army Corps inspection protocols to avoid surprises when construction starts, and we assign OSHA-certified people who are proactive about safety. We are fearless advocates for strict compliance with the contract documents, while maintaining a collaborative team approach to achieve your specific project goals. Most importantly, we bring transparency to all aspects of our work.

Schedule Management

PMA is recognized as one of the nation's foremost planning and scheduling subject matter experts. We've pioneered numerous project scheduling innovations in planning, scheduling, delay, and acceleration analyses. We have patented a methodology for planning and scheduling, graphical path method (GPM), along with patented software that facilitates GPM (NetPoint). Members of PMA have also authored publications, such as the *Guide to the Forensic Scheduling Body of Knowledge* and *Core Traits of a Reliable Schedule*.

Our staff possess technical expertise to leverage the power of planning and scheduling software platforms—such as Oracle's Primavera Portfolio Management®, Microsoft Project, and NetPoint—to accurately plan, schedule, manage, and monitor varied capital improvement programs and projects. During construction, we create schedules to monitor construction activities, and we analyze changed conditions and delays and evaluate their impact on project completion. Post construction, we use schedules to facilitate project closeout and to analyze claims when necessary.



Cost Estimating

While most construction manager, engineer, and architecture firms provide detailed cost information on a monthly basis, we feel that it's critical to develop standardized, owner-centric cost reports that summarize critical cost data relevant to the owner.

Our standardized project-level reports track cost trends and variances on a level that is meaningful to the overall completion of the project.

PMA performs detailed cost estimate reviews at various stages of design. When preparing an estimate, PMA develops strategies that maximize bid benefits through bid alternatives. We also review and evaluate capital and operating cost saving measures using our extensive knowledge and experience to provide additional benefits to the owner and to design elements that both trim costs and satisfy both usage and aesthetic needs.

CONSTRUCTION CLAIMS

When construction disputes or delays occur, the parties involved recognize that a great deal is at stake. Identifying competent construction experts to resolve those disputes makes a significant difference in your outcome. Our experts have a wealth of experience in identifying, analyzing, preparing, and presenting claims and disputes on construction and engineering projects. PMA's distinct edge over other construction claims experts is a result of our expertise and experience in managing more than \$100 billion in actual construction projects and programs. Our hands-on experience on real-life projects has consistently proven invaluable to clients who ask us for expert advice or when providing after-the-fact analyses of disputes and claims.

PROJECT CONTROLS

Project complexity, organization maturity, team experience, cost, project importance, and other factors determine the level of control needed. Excessive control can cause project costs to spiral upward and divert resources from more important tasks. Lax control can lead to delays, errors, political repercussions, and lower-than-expected project quality.

Project controls is a PMA core competency, and our firm is an established leader in cost and schedule controls. PMA has maintained this leadership by actively participating in trade organizations—such as Project Management Institute (PMI) and AACE International—that advance knowledge of project controls; and by supporting staff efforts to secure appropriate credentials (e.g., PMI Project Management Professional certification).

Value Engineering

Value engineering (VE) improves value without sacrificing quality or function by assembling a cross section of professionals who analyze project plans and requirements. VE relies heavily on team building, effective communication, and efficient decision-making to reach creative solutions.

PMA has been providing VE services since 1995. During that time, we have implemented more than \$6.1 billion in cost improvements for a variety of clients. By working together, our VE teams often arrive at unique approaches to specific design elements that satisfy the owner's project vision and that save on project cost.



PROJECT RISK MANAGEMENT

An effective project management plan maximizes value within established cost and time allowances. While typical components of project management—scope management, change management, cost/schedule controls—are effective individually, a continuous, integrated risk management process is essential for successful project execution.

PMA risk management specialists identify and evaluate project risks, create and manage risk registers, facilitate and conduct qualitative and quantitative risk assessments using probabilistic analyses (e.g., Monte Carlo), and develop risk mitigation strategies and plans in conjunction with project stakeholders. PMA uses these analyses and risk mitigation strategies throughout a project's life cycle to take timely and appropriate actions that minimize the effects of these risks. The goal is to provide reliable information that facilitates the decision-making process. PMA can integrate its risk management approach with BIM and value engineering.

PROJECT MANAGEMENT SYSTEMS

PMA has been assisting clients with establishing project management information systems (PMIS) solutions for more than three decades. Our process for establishing these systems is based on information quality, client usage, and simultaneous, multi-project environments that often have very complex relationships. Collecting and organizing project information with these systems can provide advantages to project managers in decision-making for planning, organizing, and controlling projects, resulting in multiple quality outcomes and client satisfaction.

PMA's hands-on experience with program and project controls systems and applications has been earned in

the field; we are project and construction managers who use the systems we implement. Our core expertise in developing and maintaining control systems for managing contracts, projects, and entire programs enables us to provide the right solution to solve day-to-day problems while addressing long-term needs on large, complex programs.

Building Information Modeling

Building information modeling (BIM) provides a platform for creating and exchanging digital representations and a multitude of data on the project. PMA has been instrumental in helping owners and project teams utilize BIM both during a project and as a facilities management tool after project completion. PMA helps write contracts and execution plans and oversees the implementation of BIM from design to coordination to facilities management. PMA has become an industry leader in setting the bar for using BIM to provide facilities management, including linking intelligent models to databases.

Primavera Solutions Provider

PMA is a certified provider for Primavera implementation and training, with continuous use of Primavera integrated and complementary systems; Primavera P6 Professional; and Primavera EPPM (both on premise and on the cloud). Our staff keeps up to date on cutting-edge advances in project management tools and approaches.

Our approach to implementing Primavera products is founded on staff who have performed similar tasks in the field for many years; who are skilled at evaluating the effectiveness of existing systems; and who incorporate the customer's standard practices, minimizing user learning curve inefficiencies, and ensuring continuity in reporting and in controlling ongoing projects.



PROJECT CONTROLS

Successful projects begin when proper planning and procedures are implemented systematically to achieve predetermined objectives. A project management plan should be supported by project control processes that monitor work and identify whether the work is proceeding according to plan. To this end, skilled project controls personnel assess the data and determine the preventive or corrective actions required.

Project complexity, organization maturity, team experience, cost, project importance, and other factors determine the level of control needed. Excessive control can cause project costs to spiral upward and divert resources from more important tasks. Lax control can lead to delays, errors, political repercussions, and lower-than-expected project quality.

Project controls is a PMA core competency. Since our beginnings in the nuclear industry, we've established our firm as a leader in cost and schedule controls. We've maintained this leadership by managing more than \$90 billion in construction projects and programs; by actively participating in trade organizations—such as Project Management Institute (PMI) and AACE International—that advance knowledge of project controls; and by supporting staff efforts to secure appropriate credentials (e.g., PMI Project Management Professional certification).

Cost & Schedule Control

Our project control experts have extensive experience in developing and tailoring master cost and schedule management procedures that provide a global view of related, concurrent projects. These procedures facilitate efficient retrieval of global and individual subproject information to produce integrated project and subproject progress reporting.

PMA develops project controls systems that include integrated spreadsheets and specialized applications for numerous industries. Our information technology (IT) group develops these applications to successfully manage large capital programs. Our consultants often work on the owner's project team to provide comprehensive project cost and schedule controls services. We assist the project manager in utilizing a forward-looking approach by identifying upcoming opportunities or threats that impact project costs and schedule goals and by recommending corrective actions.



Earned Value Management

Earned Value Management (EVM) integrates project scope, schedule, and cost parameters. Our expertise in project management and controls provides a more accurate measurement of performance throughout the life of the project. We promote collaboration and partnering that allow for better visibility and understanding of project data.

Value Engineering

PMA value engineering (VE) services include process training, sessions led by a certified value specialist, complete VE team tailoring to meet specific project needs, and VE workshops that follow the five-step job plan developed by the Society of Value Engineers (SAVE) on a wide variety of major construction projects.

These VE services improve value without sacrificing quality or function via a cross section of professionals who analyze project plans and requirements. VE relies heavily on team building, effective communication, and efficient decision-making to reach creative solutions. By working together, the VE team often arrives at unique approaches to specific design elements that satisfy usage and aesthetic needs and still trim costs. This approach can result in significant project savings.

Project controls work involves:

- » Cost Control
 - Baseline Budget Development*
 - Estimating*
 - Estimate Review*
 - Pay Application Review*
- » Schedule Control
 - Baseline Schedule Development*
 - Interactive Planning Sessions*
 - Schedule Reviews*
- » Change Order Management
- » Earned Value Management
- » Value Engineering
- » Integrated change control
- » Scope change control
- » Risk monitoring and control

AMAZING SERVICE



With PMA on your team, you work with experts who are deeply committed to meeting your needs and to creating a long-term relationship built on successfully completed assignments, reciprocal growth, knowledge sharing, and mutual trust.

At PMA Consultants, program management is our passion. Our services make projects more efficient and control costs, schedules, and work scope without compromising quality. Our capabilities combine our expertise and experience in planning and engineering.

PMA was founded on innovation in project controls, and that same creative, problem-solving spirit continues today. We are unwavering in our efforts to improve planning and scheduling methods using GPM and NetPoint; advance the practice of forensic schedule analysis; and leverage BIM, integrative project delivery, and green building to capitalize on the synergistic value that these strategies collectively provide.

PMA has the requisite expertise, staff, and approach to meet or exceed all of your construction challenges. We have successfully performed many such assignments to the satisfaction of our clients, who return repeatedly to engage our services. After considering these factors, we are confident that you will find PMA as the company of choice to assist you with your construction needs.

CLIENT VALUE

- » Outstanding collection of professionals
- » Excellence in applying program, project, and construction management knowledge
- » Outstanding track record of successful assignments
- » Ability to handle challenging and complex issues and situations and provide successful outcomes
- » Breadth of experience in claims management and resolution
- » Expert analysis and testimony



PMA Consultants
pmaconsultants.com